



中華人民共和國香港特別行政區政府  
發展局  
Development Bureau  
The Government of the Hong Kong Special Administrative Region  
of the People's Republic of China



# International Infrastructure and Projects Leaders Summit

14-16 November 2024



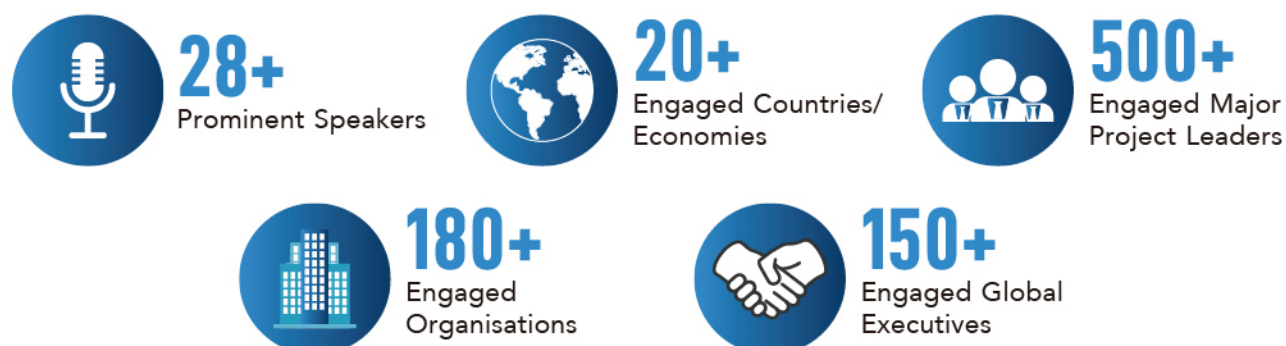


## ABOUT IIPLS

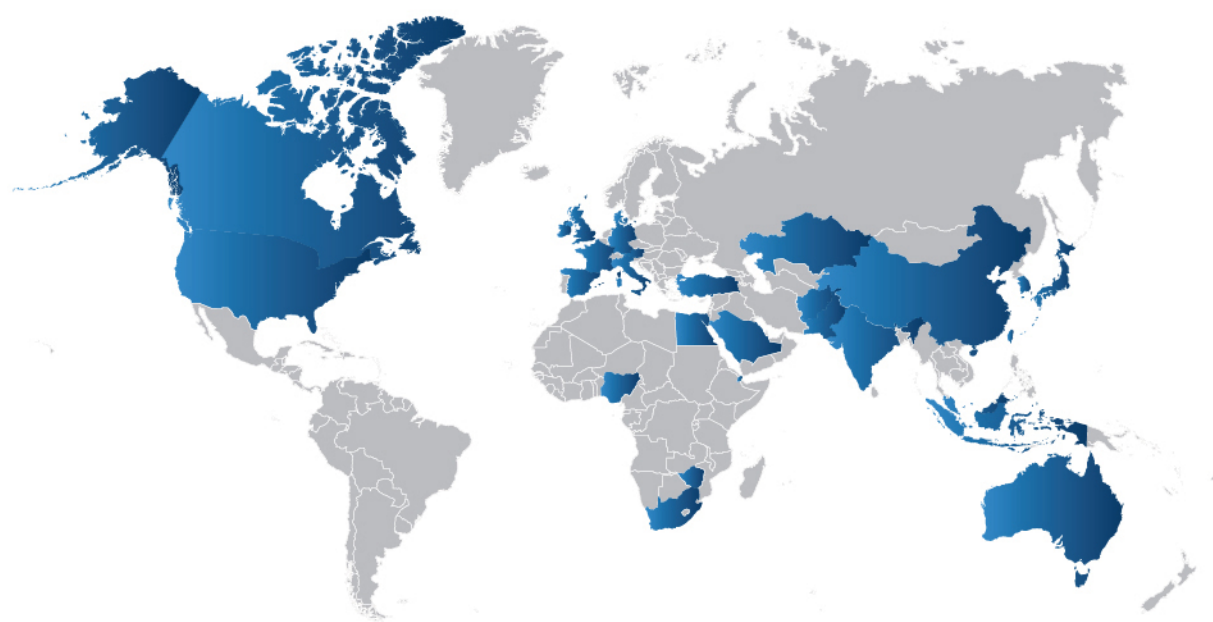
The International Infrastructure and Projects Leaders Summit (IIPLS) is one of the key policy measures in our Chief Executive's 2023 Policy Address, and a landmark international event, bringing together esteemed infrastructure and major projects leaders and visionary experts in infrastructure around the globe to exchange insights and best practices in project delivery and governance.

In the Summit, we took a deep dive into common global headwinds and challenges – on productivity, sustainability and safety – faced by policy makers and construction leaders, as well as jointly formulated strategies and initiatives for enhancing the performance of mega and complex infrastructure projects.

## THE SUMMIT AT A GLANCE



## 2024 PARTICIPANT PROFILE



## A Glimpse from the Opening Speech



**Ms Bernadette Linn, JP**

Secretary for Development  
The Government of the Hong Kong Special Administrative Region

Addressing the Summit, the Secretary for Development, Ms Bernadette Linn, said that the Hong Kong Special Administrative Region Government is committed to investing in infrastructure and advancing land development projects to promote social and economic development. Despite many challenges, Hong Kong's infrastructure development has remained robust with world-class infrastructure recognised internationally. The Government has taken proactive stances to spearhead the transformation of the construction industry over the past few years, promoting advanced construction methods and materials, integrated digital technologies, as well as adopting new project delivery model. Through exchanges that transcend geographical and sectoral boundaries at the Summit, the Government hopes to pool wisdom on the delivery of projects with enhanced efficiency and quality. She also mentioned that under the unique advantages of "one country, two systems", Hong Kong would continue to capitalise on the privilege of enjoying strong support of the motherland and being closely connected to the world, and consolidate its position as an international infrastructure centre, uniting the world's best talent, knowledge and investment to address upcoming challenges and promote quality infrastructure development.






**The Honourable Paul Chan Mo-po, GBM, GBS, MH, JP**  
Financial Secretary  
The Government of the Hong Kong  
Special Administrative Region



**Mr Li Liangsheng**  
Vice Minister  
Ministry of Water Resources  
The People's Republic of China



**Ms Bernadette Linn, JP**  
Secretary for Development  
The Government of the Hong Kong  
Special Administrative Region



**Ir Lau Chun-kit, Ricky, JP**  
Permanent Secretary for Development (Works)  
The Government of the Hong Kong  
Special Administrative Region



**Mr David Lam, JP**  
Under Secretary for Development  
The Government of the Hong Kong  
Special Administrative Region



**Mr Fahad Mansour AlHashem**  
Assistant Deputy Minister of  
Investment Development  
Ministry of Investment of Saudi Arabia



**Mr John Batten**  
Global Cities Director  
Arcadis



**Mr Cao Jinbiao**  
Chief Economist  
Ministry of Housing and  
Urban-Rural Development  
The People's Republic of China



**Mr Jack Chan, JP**  
Chairman  
EY China



**Mr Davendra Dabasia**  
CEO Consult  
Mace Limited



**Mr Carl Devlin**  
Capital Works Director  
MTR Corporation Limited



**Prof Bent Flyvbjerg**  
Professor of Major Program Management  
BSc, MSc, MA (Oxon), PhD, Dr Techn,  
Dr Scient, R  
Professor Emeritus,  
University of Oxford,  
VKR Professor and Chair,  
IT University of Copenhagen  
Senior Research Fellow, St Anne's College,  
University of Oxford



**Ir Michael Fong, JP**  
Director  
Civil Engineering and  
Development Department  
The Government of the Hong Kong  
Special Administrative Region



**Mr Jerome Frost OBE**  
Global Chair  
Arup



**Mr Ian Galbraith**  
Group Executive Board Director  
Mott MacDonald



**Mr Heng Teck Thai**  
Deputy Chief Executive Officer  
Communications and Engagement  
Building and Construction  
Authority Singapore



**Ir Hon Chi Keung, GBS, JP**  
Chairperson  
Building Technology Research Institute



**Dr Paul Hu**  
Executive Director Greater China  
IMD China



**Ms Alpha Lau**  
Director-General of Investment  
Promotion Invest Hong Kong  
The Government of the Hong Kong  
Special Administrative Region




**Prof Lin Ming**  
Academician of the Chinese  
Academy of Engineering  
Chief Scientist of China  
Communications Construction Company



**Mr Low Chian Siong**  
Executive Director  
(Centre for Public Projects Management)  
Ministry of Finance Singapore



**Mr Eric Ma Siu-cheung, GBS, JP**  
President  
The Hong Kong Institution of Engineers



**Prof Wai Pan**  
Head, Department of Civil Engineering  
The University of Hong Kong;  
Director, MiCLab  
Executive Director  
Centre for Innovation in Construction and  
Infrastructure Development




**Mr Dominic Richards**  
Principal Investment Officer  
Asian Infrastructure Investment Bank



**Mr Shang Quanmin**  
Director-General of the Department of  
Water Project Construction Management  
Ministry of Water Resources,  
The People's Republic of China



**Mr Paul Shepherd-Smith**  
Global Capability Director  
Engineering and Design  
AtkinsRéalis



**Mr Nick Smallwood**  
Chief Executive Officer  
Infrastructure and Projects Authority  
United Kingdom



**Prof Heiwei Tang**  
Victor and William Fung Professor in  
Economics HKU Business School  
Associate Dean (External Relations)  
HKU Business School



**Mr Patrick Tsang**  
Chief Executive Officer, Deloitte China  
Deloitte Global Executive  
Deloitte AP Executive



**Dr Wang Lixin**  
Direct General, Senior Engineer  
Water Resources Department of  
Guangdong Province  
The People's Republic of China



**Mr Andrew Weir, FCA, MBE, BBS, JP**  
Chairman Pacific Basin Economic Council  
Vice Chairman Financial  
Services Development Council  
Convenor Global Belt and Road Forum and  
Former Global Head of Asset Management  
and Real Estate, KPMG



**Dr Janet Young CBE**  
Director General and Secretary  
Institution of Civil Engineers  
United Kingdom

\*In alphabetical order of surnames\*





## Grand Opening Ceremony cum Welcome Dinner

The International Infrastructure and Projects Leaders Summit (the Summit) served as a vital platform for global leaders to engage in meaningful and impactful discussions on infrastructure development and set a new benchmark for dialogue and collaboration in the infrastructure sector. The Grand Opening Ceremony on 14 November, officiated by The Honourable Paul Chan Mo-po, Financial Secretary of the Hong Kong Special Administrative Region, set an engaging tone for the event. The following day, the launching of the Summit featured remarks from Ms Bernadette Linn, Secretary for Development, and Mr Li Liangsheng, Vice Ministry of the Ministry of Water Resources in China, who welcomed over 500 esteemed leaders and experts from more than 20 countries and economies. The theme of this year's Summit was "Strategic Leadership in Managing Complexity and Uncertainty in Infrastructure Delivery".

## Summit Highlights



## Presentation and Plenary Session Highlights

Three presentation sessions featuring comprehensive sharing from world-class leaders:

### 1. The Latest Policies and Strategies for Upcoming Infrastructure Delivery Plan

This presentation session outlined the latest policies and strategies to enhance infrastructure delivery, focusing on effective project governance and innovative ideas and technologies for managing increasingly complex mega projects. Speakers from Mainland and overseas countries highlighted their approaches and initiatives in addressing global challenges in this ever-evolving infrastructure landscape.

### 2. Striving for World-Class Delivery of Infrastructure Projects - How Big Things Get Done!

The presentation underscored the necessity for strategic leadership and robust partnerships in navigating the complexities of major projects within a rapidly evolving landscape. Insights were shared on fostering trust and leveraging collective intelligence to drive visionary projects forward through case studies.

### 3. Challenges and Opportunities of Mega-Infrastructure Projects

This presentation session explored different challenges and opportunities linked to mega-infrastructure projects, and how major project leaders navigated complex issues and uncertainties for project success. It highlighted the adoption of innovative approaches and examined the strategic significance of far-reaching major development plans for enabling sustainable development of a city.

Three plenary sessions provided in-depth and insightful discussions on:

#### 1. The Next Growth Curve: Pivoting Infrastructure for City Development

- highlighting the critical role of infrastructure in driving the city development and the next wave of global economic growth

#### 2. Powerful Partnerships: Collaboration for Project Success

- exploring effective financing and procurement strategies essential for advancing infrastructure projects within a culture of collaboration

#### 3. Building Tomorrow: Embracing Innovation and Digitalisation

- focusing on how innovation and digital technologies are reshaping infrastructure development, promoting greater efficiency and sustainability

## Site Visit Highlights

Before closing the Summit, distinguished Mainland and overseas guests participated in an exclusive site visit to world-class on-going infrastructure projects in Hong Kong. They visited Trunk Road T2 and the Cha Kwo Ling Tunnel Project, showcasing innovative engineering solutions and advanced technologies, and visited the Central Kowloon Route, a key transport infrastructure aimed at significantly improving connectivity and reducing traffic congestion in busy areas. The tour also included the Kai Tak Sports Park, designed to offer world-class sports and entertainment and enhance community engagement with splendid facilities.





# Stay inspired Stay connected See you at IIPLS 2026

Organiser :



中華人民共和國香港特別行政區政府  
發展局  
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Strategic Partners :



Plenary Session Partners :

**Deloitte.**



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